

A peer-based mentor system as means of improving 1st years' "whole student" experience on campus

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#### **Present context**



In view of (a) the broadened access to higher education in South Africa, (b) the increasing focus on throughput rates at universities & (c) the recently developed First Years Academy at Stellenbosch University - the growing need to assist first year students to effectively adjust to the university context has become even more relevant.



#### Historical perspective

In 1954 a first year schema was introduced at Stellenbosch University. (a) First year students were placed in first year residences (a practice to be ceased a few years later) and (b) every 15 first year students were assigned to a senior student who advised them on career, academic and personal matters (a practice retained until today).

At the end of 1955 the average drop out rate of first years at Stellenbosch University was 16.4%, compared to the national average of 28.7%. In 1958 a Buro for Student Counselling was established in the Psychology Department (Du Toit, 1966).



#### Aim of SU mentor system



The current mentor system at Stellenbosch University aims to assist first year students in their academic as well as personal, social & emotional functioning on campus via the use of a well-developed peer-support programme running both in residences & in private accommodation sectors on campus.



#### **Definition of mentoring**

"In its most basic form mentoring is simply friendship with someone who is a little more experienced & who acts as a guide." (Lewinson, 1978)



## Concepts related to student mentoring



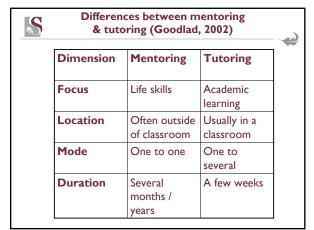
- · Peer tutoring
- Peer support programs
- Peer learning: e.g. Supplemental Instruction Programs (University of Missouri)
- · Service learning



## Five key features of mentoring relationships



- Helping relationships usually focused on achievement
- Relative to mentees, mentors show greater experience, influence & achievement within the particular environment
- Provide any one or all three of:
  - Emotional & psychological support
  - Direct assistance with task-related development
  - · Role modelling
- Personal & reciprocal relationships (Jacobi, 1991)





#### Rationale of mentoring system



- Better student retention & lower attrition
- Therefore a better throughput or student progress ratio
- Make use of an available resource
- Skills development of mentors



### Student integration & academic success



Underscores the importance of integrating students into their academic institutions: both academically & socially

"The more students are involved in the social & academic life of an institution, the more likely they are to learn & to persist." (Tinto, 2000)



#### **Learning communities**



Peer mentoring facilitates the development of learning communities.

The benefits of learning communities are:

- · Shared knowledge
- · Shared knowing
- Shared responsibility (Tinto, 2002)



#### Benefits of mentor relationships



- Benefits are well documented in organizational environments
- Anecdotal reports of positive student experiences of mentoring
- Reported effects on student satisfaction, retention & success
- Little substantive research into the benefits of mentoring relationships in higher education (Pendleton, 2005)



#### Question of varied outcomes



- Maybe different effects on different students (e.g. SI more effective with students that are academically better prepared - Zulu, 2003)
- Maybe all expectations not met (higher retention rates & satisfaction, not better academic performance)
- Short-term versus long-term benefits (positive results early on, no difference after two years)
- · Not universally beneficial or magical cure all



#### **Rewards for mentor**



- · Often mentors are paid
- Sometimes mentors receive academic credit (more often in case of tutors & service learning)
- · Often only intrinsic rewards
  - Something to put on CV
  - Development of own skills
  - · Positive effect on own learning



#### Management of SU mentor system



- Funded by Student Affairs
  & Office for Student Housing
- Mentors selected & appointed by residence heads
- · Mentors trained by Student Counselling
- Day to day responsibility of residence heads & residence management
- In cooperation & with support of Academic Support staff & Ist year Academy



### Mentor system supplementary to other services & programmes



- Centre for Prospective Students
- Welcoming Matie special issue of student newspaper
- Welcoming programme in faculties
- Welcoming programme in residences & private wards
- Tutorial system in faculties facilitated by Centre for Teaching and Learning
- Language Centre
- Student Counselling & Development



### Criteria for selection of mentors



- · Good academic achievement & habits
- Interpersonal skills & accessibility to different I<sup>st</sup> years
- Commitment & self-directedness
- · Positive role model for Ist years
- · Available for training & during welcoming period
- Representing different faculties



#### Functions during welcoming period



- Allocation of  $I^{\text{st}}$  years prior to their arrival
- Meet I<sup>st</sup> years on arrival on campus
- Meet parents of Ist years
- Conduct goals interview with I<sup>st</sup> years
- · Daily contact sessions during welcoming period
- · Identify any problems & possible risks
- Feedback to residence management & referral to appropriate services





#### Themes in goal interview



- I am accepted to study . . . (degree)
- Ideally, I would like to study . . .
- I chose this degree because ...
- I dream of one day ...
- In ten years' time I see myself as . . .
- My most important values in life are . . .
- I am at my happiest when . . .
- The things I look forward to the most in coming to SU are . . .
- I would like to achieve the following in my time at SU: academically, socially, personally, other



#### Themes during welcoming period



- · Familiarity with campus layout
- Importance of attendance of faculty welcoming programs
- Process of registration & student fees
- Programme choice & combinations of modules
- · Buying of textbooks
- Introduce 1st years to demands of studying at US
- Introduce Ist years to student & residence life



#### **Continuous functions of mentors**



- Meet with 1st years every 2nd week
- Feedback to residence head every 2nd week
- · Attend cluster meeting every quarter
- · Identify & address problems
- Referral to appropriate services
- Report sickness, injury, offence
- · Communication with parents



#### **Academic mentoring**



- · Inquiry about academic progress
- Identify problems & problem subjects
- · Advice about study habits
- · Preparation for tests & exams
- Information about HEMIS & readmission
- Answer questions & address problems
- · Referral to other services when needed



#### **Social** mentoring



- Provide information regarding student activities
- Explain rules & culture in residence & private wards
- Provide advice about problems with roommates & other personal relationships
- · Provide advice regarding personal safety
- · Address possible adjustment difficulties
- Provide support during periods of crisis



#### **Communication with parents**



- · Meet parents during welcoming period
- Provide own contact details & obtain theirs
- Send correspondence in March, May & August
- Give feedback to residence head about contact with parents
- Keep balance between keeping parents informed & maintaining confidentiality with I<sup>st</sup> year



#### Mentors of Ist years in private wards



- Provide walk-in service point at Student Counselling, daily from 12h00 – 14h00
- Two mentors per day & five days a week
- Mentors participate in private ward orientation programme
- Establish mentors groups of Ist years living in private wards



#### **General considerations**



- Participation of Ist year students is voluntarily
- Importance of personal relationship
- Regular contact & meetings are essential
- · Mentor should use own initiative
- · Importance of maintaining confidentiality
- · Always consult with residence head
- · Referral to other services when needed



#### **Training of mentors**



- October: one hour orientation session
- January: before arrival of Ist years & start of welcoming programme: two full days (10 hours)
  - · Academic mentoring
  - · Personal mentoring
- · Quarterly ResEd cluster meetings



#### Content of January training



- Academic mentoring
  - Registration process
  - · Transition from school to university
  - · Study skills guidelines
- · Personal mentoring
  - Successful relationships
  - HIV / AIDS
  - Alcohol abuse
  - Drug abuse
  - · Dealing with diversity
- Discussion of case studies



### Content of mentor manual



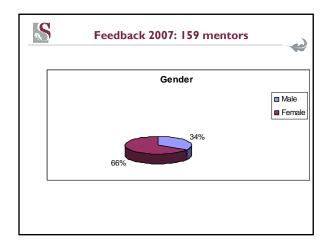
- Description of mentor duties
- Academic information: registration procedures, program & module details
- · Contact details of faculty officers
- University calendar
- Guidelines for study skills, dealing with tests & examinations
- · Contact details of available support services
- · Details of development workshops
- · Personal mentoring: various themes
- · Guidelines for goal interviews
- Guidelines for letters to parents

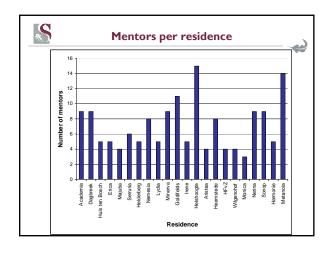


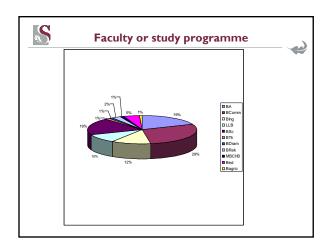
#### **Evaluation of mentor system**

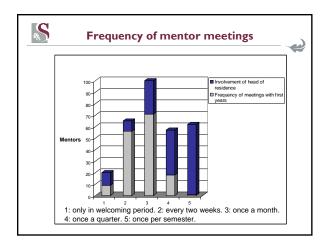


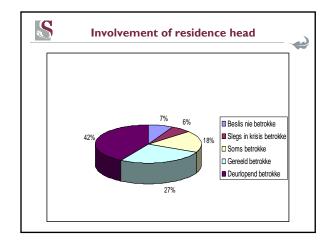
- Mentors evaluate all training modules
- Questionnaires to sample of parents in fourth term
- Questionnaires to all Ist years in fourth term
- All mentors' end of term reports
- All residence heads' end of term reports
- Quarterly feedback by Academic Support guardians

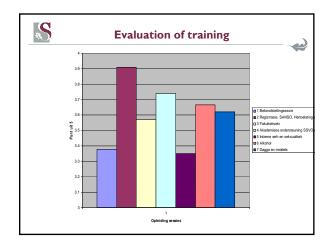


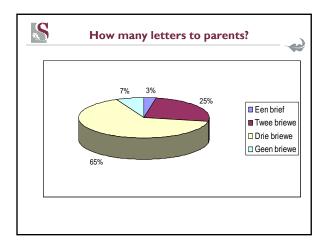


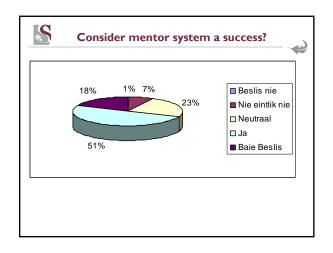


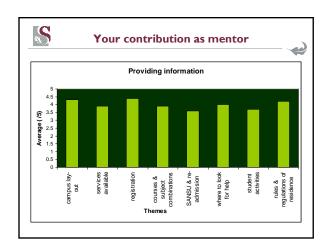


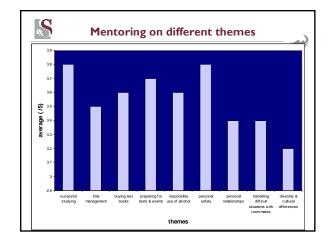


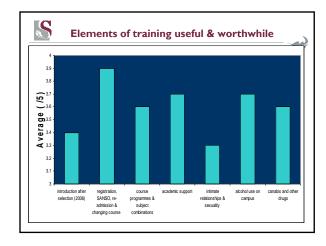


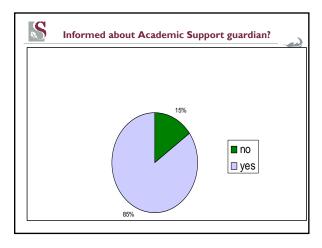


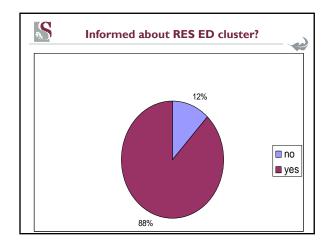


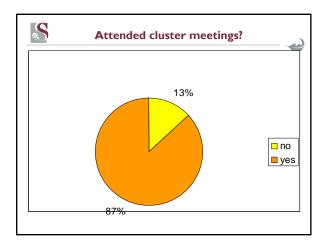


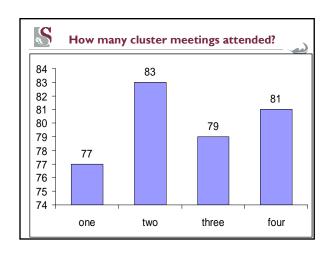


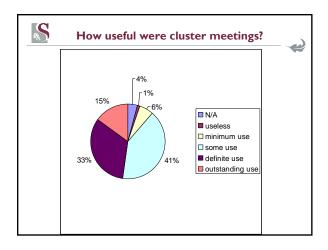












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#### Difficulties experienced

- Time constraints in program of mentors (own academic or personal problems)
- Test & exam results of Ist years not available to mentors soon enough
- \* Some mentors do not meet regularly with  $1^{\,\text{st}}$  years & some mentors only meet with  $1^{\,\text{st}}$  years in groups
- Some I<sup>st</sup> years only attend mentor meetings at beginning of year
- Residence management not adequately involved with mentors in some residences

### $S_{z}$

#### Challenges ahead



- Secure funding to lower mentor to mentee ratio from 1:15 to 1:7
- Further establish mentoring of private students
- Continue to improve monitoring & quality control of mentors
- Conduct quality research on mentor system
- Focus not only on integration of students to institution (Tinto) – but on institutional adaptation as key to transition & retention (McKenzie & Schweitzer)
- · Link mentors, curriculum & pedagogy



